

FY2025.3 3Q [Apr.2024~Dec.2024] Outline of Financial Results



Analysis of present states and future prospects



Stonestown
[San Francisco, California]
November 9, 2024 Open!

ROUND ONE Corporation

President and Chief Executive Officer
Masahiko Sugino

Tokyo Stock Exchange Prime
Code Number : 4680

February 10, 2025

Analysis of consolidated operating results FY2025.3 3Q Actual [Year-on-year]



[Unit ¥bn] ※ Figures below ¥10 million are truncated. Percentage is rounded off to one decimal place.

| | Unit | FY2024.3 Actual [2023.4-2023.12] | FY2025.3 Actual [2024.4-2024.12] | Dif.(%) |
|---------------------------------------|-------|-------------------------------------|-------------------------------------|---------|
| Total stores at the end of term ① | Store | 153 | 158 | +3.3 |
| No. of all stores' operating months ① | Month | 1,365 | 1,397 | +2.3 |

① [Differ in number]

Store : Japan 1 store opened and 1 store closed
The USA 6 stores opened and 1 store closed
Operating months : Japan +3 months, The USA +29 months

② [Ordinary profit] ※

FY2024.3 3Q Actual Ordinary profit ¥13.23bn

| | |
|--|-----------|
| ◆ Japan Ordinary profit & loss | +¥1.26bn |
| [Breakdown] Increase in Sales | +¥3.36bn |
| Increase in Personnel exp. | ¥(1.11)bn |
| Increase in Repair exp. | ¥(0.42)bn |
| Increase in Lease Fee for amusement machines | ¥(0.31)bn |
| Increase in Promotion exp. | ¥(0.29)bn |
| Increase in Amusement prize exp. | ¥(0.14)bn |
| Decrease in Other exp. | +¥0.17bn |
| ◆ The USA Ordinary profit & loss | +¥2.09bn |
| [Breakdown] Increase in Existing stores profit | +¥0.41bn |
| Increase in Profit due to increase in number of Operating months | +¥1.48bn |
| Increase in Initial investment | ¥(0.33)bn |
| Effect of Exchange rate fluctuations | +¥0.53bn |
| ◆ China and Other | ¥(0.18)bn |

FY2025.3 3Q Actual Ordinary profit ¥16.40bn

※ Ordinary profit is compared excluding royalty.
Royalty from The USA is ¥2.59bn.

③ [Extraordinary income & loss breakdown]

| | |
|--|-----------|
| FY2024.3 3Q Actual Extraordinary income & loss | ¥(0.50)bn |
| • Impairment loss | ¥(0.06)bn |
| • Loss on retirement of non-current assets, etc. | ¥(0.31)bn |
| • Gain on sale of shares of associates | ¥0.15bn |
| • Compensation income | ¥0.72bn |

| | |
|--|-----------|
| FY2025.3 3Q Actual Extraordinary income & loss | ¥(0.14)bn |
| • Loss on retirement of non-current assets, etc. | ¥(0.14)bn |

| | | | | |
|--------------|---------------------------------|--------|--------|-------|
| P/L | Bowling | 19.21 | 20.84 | +8.5 |
| | Amusement | 68.38 | 76.42 | +11.7 |
| | Karaoke, Food | 11.32 | 13.41 | +18.4 |
| | Spo-cha | 12.00 | 13.35 | +11.2 |
| | Others | 2.45 | 2.61 | +6.2 |
| | Total sales | 113.39 | 126.63 | +11.7 |
| | Cost of sales | 96.09 | 105.85 | +10.2 |
| | Gross profit | 17.29 | 20.77 | +20.1 |
| | S.G.A. expenses | 3.94 | 4.68 | +18.8 |
| | Operating profit | 13.35 | 16.08 | +20.5 |
| | Non-operating income & expenses | (0.12) | 0.31 | — |
| | Ordinary profit ② | 13.23 | 16.40 | +23.9 |
| | Ordinary profit margin | 11.7% | 13.0% | — |
| | Extraordinary income & loss ③ | 0.50 | (0.14) | — |
| | Profit before income taxes | 13.73 | 16.25 | +18.3 |
| Income taxes | 4.19 | 5.04 | +20.2 | |
| Profit | 9.54 | 11.21 | +17.5 | |

Analysis of consolidated operating results FY2025.3 3Q Actual [Comparison with Plan]



[Unit ¥bn] ※ Figures below ¥10 million are truncated. Percentage is rounded off to one decimal place.

| | Unit | FY2025.3 Plan [2024.4-2024.12] | FY2025.3 Actual [2024.4-2024.12] | Dif.(%) |
|---------------------------------------|-------|-----------------------------------|-------------------------------------|---------|
| Total stores at the end of term ① | Store | 160 | 158 | (1.3) |
| No. of all stores' operating months ① | Month | 1,406 | 1,397 | (0.6) |

| P/L | | FY2025.3 Plan | FY2025.3 Actual | Dif.(%) |
|----------------------------|---------------------------------|---------------|-----------------|-------------|
| | Bowling | 20.22 | 20.84 | +3.0 |
| | Amusement | 73.89 | 76.42 | +3.4 |
| | Karaoke, Food | 12.67 | 13.41 | +5.8 |
| | Spo-cha | 12.66 | 13.35 | +5.4 |
| | Others | 2.46 | 2.61 | +5.8 |
| | Total sales | 121.93 | 126.63 | +3.9 |
| | Cost of sales | 102.35 | 105.85 | +3.4 |
| | Gross profit | 19.57 | 20.77 | +6.1 |
| | S.G.A. expenses | 4.60 | 4.68 | +1.9 |
| | Operating profit | 14.97 | 16.08 | +7.4 |
| | Non-operating income & expenses | (0.44) | 0.31 | — |
| | Ordinary profit ② | 14.53 | 16.40 | +12.9 |
| | Ordinary profit margin | 11.9% | 13.0% | — |
| | Extraordinary income & loss ③ | (0.20) | (0.14) | — |
| Profit before income taxes | 14.32 | 16.25 | +13.5 | |
| Income taxes | 4.55 | 5.04 | +10.8 | |
| Profit | 9.76 | 11.21 | +14.8 | |

① [Differ in number]

Store : Japan (2 Stores)

Operating months : Japan (7 months) The USA(2 months)

② [Ordinary profit] ※1

| FY2025.3 3Q Plan | Ordinary profit | ¥14.53bn |
|--|-----------------|--------------|
| ◆Japan Ordinary profit & loss | | +¥1.96bn |
| [Breakdown] Increase in Sales | | +¥2.37bn |
| Decrease in Depreciation exp. | | +¥0.41bn |
| Increase in Repair exp. | | ¥(0.64)bn |
| Increase Personnel exp. | | ¥(0.42)bn |
| Increase in Amusement prize exp. | | ¥(0.30)bn |
| Increase in Lease Fee for amusement machines | | +¥0.29bn |
| Decrease in Other exp. | | +¥0.25bn |
| ◆The USA Ordinary profit & loss | | ※2 ¥(0.33)bn |
| [Breakdown] Increase in Sales | | +¥0.24bn |
| Increase in Personnel exp. | | ¥(0.74)bn |
| Decrease in Amusement prize exp. | | +¥0.06bn |
| Decrease in Other exp. ※3 | | +¥0.11bn |
| ◆China and Other | | +¥0.24bn |
| FY2025.3 3Q Actual | Ordinary profit | ¥16.40bn |

※1 Ordinary profit is compared excluding royalty.
Royalty from The USA is ¥2.59bn.

※2 Please refer to page 3 for details.

※3 Other exp. includes the increased profit due to exchange rate fluctuations.

③ [Extraordinary income & loss breakdown]

FY2025.3 3Q Plan Extraordinary income & loss ¥(0.13)bn
· Loss on retirement of non-current assets, etc. ¥(0.13)bn

FY2025.3 3Q Actual Extraordinary income & loss ¥(0.14)bn
· Loss on retirement of non-current assets, etc. ¥(0.14)bn

Analysis of [The USA] FY2025.3 3Q Actual [Comparison with Plan]



FY2025.3 3Q (YTD) Ordinary Profit (PvA) Δ ¥0.33bn [Plan ¥9.06bn \Rightarrow Actual ¥8.73bn]

◆Details of comparison between actual results with the plan for 1Q to 3Q◆

The results of exchanging the actual figures at the end of each quarters using the planned exchange rate of ¥145. For details, please refer to the "Factors" section. Additionally, the actual ordinary profit figures have been calculated using the average exchange rate at the end of each quarters.

(Unit: bn) ※ Figures less than ¥0.01bn are rounded down

| | 1Q | 2Q | 3Q | YTD |
|---|-----------|-----------|-----------|-----------|
| FY2025.3 Plan Ordinary Profit | ¥3.08bn | ¥3.41bn | ¥2.57bn | ¥9.06bn |
| Change in Sales | (¥0.27bn) | (¥0.02bn) | +¥0.54bn | +¥0.24bn |
| Change in Personnel exp. | (¥0.17bn) | (¥0.15bn) | (¥0.42bn) | (¥0.74bn) |
| Change in Amusement prize exp. | +¥0.06bn | +¥0.10bn | (¥0.12bn) | +¥0.06bn |
| The other exp. and Factors such as Effect of Exchange rate fluctuations※1 | +¥0.10bn | +¥0.07bn | (¥0.06bn) | +¥0.11bn |
| FY2025.3 Actual Ordinary Profit | ¥2.80bn | ¥3.41bn | ¥2.51bn | ¥8.73bn |
| Variance | (¥0.28bn) | +0.00bn | (¥0.06bn) | (¥0.33bn) |

※1 Includes profit increase due to exchange rate fluctuations

※ The expense figures enclosed in () indicate an increase in costs

◆Detail of 4Q in FY2025.3◆

The sales for January were in line with the plan when adjusted for the effect of exchange rate fluctuations. Furthermore, approximately 4% price revisions are under consideration, and taking into account the impact of the price revisions, Ordinary Profit for Q4 is expected to be in line with the plan.

◆Factors◆

[Sales]

In 1Q, Amusement sales fell short of the plan. However, despite delays in new store openings from 2Q onward, sales at new stores were strong after launch the stores. As a result, revenue increased by ¥0.24bn on a cumulative basis.

[Personnel Exp.]

Due to the factors such as a wage increase, the expense exceeded the plan.

[Amusement Prize Exp.]

In 1Q, Amusement sales fell short of the plan, leading to decrease in Amusement prize expenses. In 3Q, sales were strong due to factors such as an increase in the number of mini crane game machines. As a result, Amusement prize expenses increased.

FY2025.3 Consolidated plan [Store openings and closings, P/L]



No change since the disclosure data on May 8, 2024.

※ Figures below ¥10 million are truncated.

※ Percentage is rounded off to one decimal place.

| | | Unit | FY2025.3 Plan | | | | |
|--------|-------------------------------------|-------|---------------|---------|---------|-------|-----------|
| | | | Consolidated | Japan※1 | The USA | China | Delicious |
| Stores | Opening | Store | 13 | 4 | 8 | 1 | — |
| | Closing | Store | 1 | — | 1 | — | — |
| | Total at the end of term | Store | 165 | 103 | 57 | 5 | — |
| | No. of all stores' operating months | Month | 1,894 | 1,213 | 631 | 50 | — |

| | | | | | | | |
|----------------------------|--------------------------------|-------|--------|--------|--------|--------|--------|
| P/L | Bowling | ¥bn | 28.61 | 22.11 | 6.34 | 0.15 | — |
| | Amusement | ¥bn | 103.05 | 49.52 | 51.94 | 1.58 | — |
| | Karaoke, Food | ¥bn | 17.77 | 8.03 | 9.65 | 0.08 | — |
| | Spo-cha | ¥bn | 18.44 | 16.20 | 1.78 | 0.45 | — |
| | Others | ¥bn | 3.43 | 3.43 | — | 0.00 | — |
| | Total sales | ¥bn | 171.31 | 99.30 | 69.73 | 2.27 | — |
| | Operating profit | ¥bn | 25.70 | 12.90 | 14.12 | (0.32) | (1.00) |
| | Ordinary profit ※2 | ¥bn | 25.06 | 12.65 | 13.83 | (0.42) | (1.00) |
| | Ordinary profit margin | % | 14.6% | 12.7% | 19.8% | — | — |
| | Extraordinary income & loss ※3 | ¥bn | (0.28) | (0.16) | (0.12) | — | — |
| Profit before income taxes | ¥bn | 24.78 | 12.49 | 13.71 | (0.42) | (1.00) | |
| Income taxes | ¥bn | 7.78 | 5.09 | 2.68 | — | — | |
| Profit | ¥bn | 17.00 | 7.40 | 11.03 | (0.42) | (1.00) | |

Note ※1 ROUND ONE Corporation transitioned to a holding company structure on April 1, 2024.

Japan plan includes ROUND ONE Corporation and ROUND ONE JAPAN Corporation.

※2 Ordinary profit of Japan and The USA is shown excluding royalty.

Ordinary profit including royalty : Japan ¥16.14bn, The USA ¥10.35bn

※3 Extraordinary income & loss : Loss on retirement of non-current assets, etc. ¥(0.28)bn

Forex : 1 USD=145.00 JPY, 1 CNY=20.00 JPY

【Japan】 Sales and Year-on-year comparison of existing stores [Actual and Plan]



【Japan】 Sales [Actual and Plan]

※ Figures below ¥10 million have been truncated.
※ Percentage is rounded off to one decimal place.

| | Unit | 1Q | 2Q | 1st half | 3Q | | | 4Q | 2nd half | Term |
|--------------------------------------|------|--------|--------|----------|-------|--------|---------|-------|----------|-------|
| | | Actual | Actual | Actual | Plan | Actual | Dif.(%) | Plan | Plan | Plan |
| Bowling | ¥bn | 5.29 | 5.77 | 11.07 | 4.87 | 4.96 | +1.9 | 6.54 | 11.42 | 22.11 |
| Amusement | ¥bn | 11.29 | 13.89 | 25.18 | 11.59 | 11.80 | +1.8 | 13.33 | 24.92 | 49.52 |
| Karaoke | ¥bn | 1.94 | 2.19 | 4.14 | 1.81 | 1.88 | +3.6 | 2.13 | 3.94 | 8.03 |
| Spo-cha | ¥bn | 3.79 | 4.73 | 8.53 | 3.14 | 3.32 | +6.0 | 5.17 | 8.31 | 16.20 |
| Others | ¥bn | 0.85 | 0.91 | 1.77 | 0.78 | 0.83 | +5.6 | 0.96 | 1.75 | 3.43 |
| Total sales | ¥bn | 23.18 | 27.52 | 50.71 | 22.20 | 22.81 | +2.7 | 28.15 | 50.36 | 99.30 |
| Total stores at the end of each term | | 100 | 100 | 100 | 102 | 100 | — | 103 | 103 | 103 |

【Japan】 Year-on-year comparison of existing stores [Actual and Plan]

※ Percentage is rounded off to one decimal place.

| | Unit | 1Q | 2Q | 1st half | 3Q | | | 4Q | 2nd half | Term |
|---|------|--------|--------|----------|-------|--------|---------|-------|----------|-------|
| | | Actual | Actual | Actual | Plan | Actual | Dif.(%) | Plan | Plan | Plan |
| Bowling | % | +10.3 | +8.9 | +9.6 | +2.8 | +4.8 | +2.0 | +3.4 | +3.1 | +4.4 |
| Amusement | % | +0.1 | +3.6 | +2.0 | (3.4) | +0.8 | +4.2 | (1.9) | (2.6) | (2.0) |
| Karaoke | % | +10.1 | +7.5 | +8.7 | +3.1 | +6.8 | +3.7 | +0.4 | +1.6 | +4.4 |
| Spo-cha | % | +8.9 | +19.0 | +14.3 | (3.7) | +2.2 | +5.9 | +0.0 | (1.4) | +1.9 |
| Others | % | +8.2 | +10.0 | +9.1 | +2.0 | +7.7 | +5.7 | +2.7 | +2.4 | +2.7 |
| Total sales | % | +4.8 | +7.6 | +6.3 | (1.4) | +2.5 | +3.9 | +0.0 | (0.6) | +0.7 |
| No. of Sat./Sun./Holidays over previous year | Days | ±0 | ±0 | ±0 | (2) | (2) | — | ±0 | (2) | (2) |
| Total existing stores at the end of each term | | 98 | 99 | 99 | 99 | 99 | — | 99 | 99 | 99 |

[The USA] Sales and Year-on-year comparison of existing stores [Actual and Plan]



[The USA] Sales [Actual and Plan]

※ Figures below ¥10 million have been truncated.
※ Percentage is rounded off to one decimal place.

| | Unit | | | | | | | | | Term |
|--------------------------------------|------|--------|--------|----------|-------|--------|---------|-------|----------|-------|
| | | 1Q | 2Q | 1st half | 3Q | | | 4Q | 2nd half | |
| | | Actual | Actual | Actual | Plan | Actual | Dif.(%) | Plan | Plan | |
| Bowling | ¥bn | 1.55 | 1.57 | 3.13 | 1.48 | 1.59 | +7.9 | 1.80 | 3.28 | 6.34 |
| Amusement | ¥bn | 12.42 | 13.31 | 25.73 | 11.84 | 12.89 | +8.9 | 15.37 | 27.21 | 51.94 |
| Food, Party, etc. | ¥bn | 2.34 | 2.33 | 4.68 | 2.40 | 2.65 | +10.4 | 2.94 | 5.34 | 9.65 |
| Spo-cha | ¥bn | 0.45 | 0.43 | 0.89 | 0.39 | 0.36 | (7.4) | 0.49 | 0.88 | 1.78 |
| Total sales | ¥bn | 16.78 | 17.65 | 34.44 | 16.12 | 17.51 | +8.6 | 20.61 | 36.73 | 69.73 |
| Total stores at the end of each term | | 51 | 52 | 52 | 54 | 54 | — | 57 | 57 | 57 |

※ Forex : Plan 1 USD = 145.00 JPY Actual 1 USD = 152.64 JPY

[The USA] Year-on-year comparison of existing stores [Actual and Plan]

※ Figures are calculated in USD.
※ Percentage is rounded off to one decimal place.

| | Unit | | | | | | | | | Term |
|---|------|--------|--------|----------|------|--------|---------|-------|----------|------|
| | | 1Q | 2Q | 1st half | 3Q | | | 4Q | 2nd half | |
| | | Actual | Actual | Actual | Plan | Actual | Dif.(%) | Plan | Plan | |
| Bowling | % | (0.4) | (2.8) | (1.6) | +2.6 | +2.7 | +0.1 | +2.0 | +2.3 | +2.8 |
| Amusement | % | +1.3 | (1.5) | (0.1) | +3.4 | +6.2 | +2.8 | +3.1 | +3.2 | +3.1 |
| Food, Party, etc. | % | +13.2 | +8.5 | +10.8 | +6.9 | +10.0 | +3.1 | +6.4 | +6.6 | +7.2 |
| Spo-cha | % | (0.3) | +3.8 | +1.8 | +4.2 | +3.0 | (1.2) | (0.0) | +1.6 | +3.0 |
| Total sales | % | +2.6 | (0.2) | +1.2 | +3.8 | +6.3 | +2.5 | +3.4 | +3.6 | +3.6 |
| Total existing stores at the end of each term | | 47 | 47 | 47 | 47 | 47 | — | 48 | 48 | 48 |

FY2025.3 Consolidated cash flow plan



No change since the disclosure data on May 8, 2024.

※ Figures below ¥10 million have been truncated.

| | | Unit | FY2024.3 Actual | FY2025.3 Plan |
|---------------------------|---|---------|-----------------|---------------|
| Cash | Profit before income taxes | ¥bn | 23.11 | 24.78 |
| | Payment for income taxes | ¥bn | (1.45) | (9.22) |
| | Increase/Decrease in others | ¥bn | +2.10 | +1.12 |
| | Dividends paid | ¥bn | (3.41) | (4.18) |
| | Depreciation | ¥bn | +21.06 | +22.64 |
| | Payment for lease obligations | ¥bn | (11.81) | (11.80) |
| | Simplified cash flow | ¥bn | 29.60 | 23.34 |
| | Equipment investment [excluding finance lease] ① | ¥bn | (15.51) | (27.29) |
| | Simplified free cash flow | ¥bn | 14.08 | (3.94) |
| | Cash reserve | ¥bn | 36.46 | 36.11 |
| | Interest-bearing debt [excluding lease obligations] | ¥bn | 22.23 | 25.83 |
| Net interest-bearing debt | ¥bn | (14.22) | (10.27) | |

Note ① Breakdown of equipment investment Actual for FY2024.3 ¥(15.51)bn

- ◆ New stores : ¥(8.17)bn [Japan : ¥(0.20)bn, Abroad : ¥(7.97)bn]
- ◆ Existing stores : ¥(7.34)bn [Japan : ¥(2.23)bn, Abroad : ¥(5.10)bn]

Breakdown of equipment investment Plan for FY2025.3 ¥(27.29)bn

- ◆ New stores : ¥(17.46)bn [Japan : ¥(0.60)bn, Abroad : ¥(16.86)bn]
- ◆ Existing stores : ¥(9.82)bn [Japan : ¥(2.46)bn, Abroad : ¥(7.35)bn]

Trend in assets [Consolidated]



No change since the disclosure data on May 8, 2024.

※ Figures below ¥100 million are truncated.
※ Percentage is rounded off to one decimal place.

| FY | 2017.3 | 2018.3 | 2019.3 | 2020.3 | 2021.3 | 2022.3 | 2023.3 | 2024.3 | 2025.3 Plan |
|---|----------|----------|----------|----------|----------|----------|----------|-----------|----------------|
| Total assets | ¥101.7bn | ¥106.8bn | ¥117.3bn | ¥135.8bn | ¥150.5bn | ¥157.6bn | ¥170.6bn | ¥185.4bn | ¥237.8bn |
| Net assets | ¥50.8bn | ¥56.7bn | ¥62.6bn | ¥65.1bn | ¥40.8bn | ¥54.6bn | ¥61.1bn | ¥70.5bn | ¥83.3bn |
| Equity ratio | 50.0% | 53.0% | 53.3% | 47.8% | 27.0% | 34.4% | 35.7% | 37.9% | 34.9% |
| Cash reserve | ¥20.1bn | ¥23.4bn | ¥22.5bn | ¥34.5bn | ¥44.8bn | ¥46.3bn | ¥29.1bn | ¥36.4bn | ¥36.1bn |
| Interest-bearing debt | ¥16.4bn | ¥13.7bn | ¥13.5bn | ¥27.4bn | ¥67.2bn | ¥49.5bn | ¥23.5bn | ¥22.2bn | ¥25.8bn |
| Net interest-bearing debt ① | ¥(3.7)bn | ¥(9.7)bn | ¥(9.0)bn | ¥(7.1)bn | ¥22.3bn | ¥3.1bn | ¥(5.5)bn | ¥(14.2)bn | ¥(10.2)bn |
| Lease obligations [excluding lease obligations related to IFRS 16 and ASC Topic 842.] | ¥17.9bn | ¥15.5bn | ¥19.0bn | ¥18.2bn | ¥14.9bn | ¥16.9bn | ¥19.9bn | ¥18.2bn | ¥14.6bn |
| Net interests-bearing debt ② including lease obligations | ¥14.2bn | ¥5.8bn | ¥10.0bn | ¥11.1bn | ¥37.3bn | ¥20.1bn | ¥14.4bn | ¥4.0bn | ¥4.3bn |
| New lease contract amount | ¥10.9bn | ¥8.0bn | ¥13.0bn | ¥9.4bn | ¥5.9bn | ¥12.5bn | ¥12.4bn | ¥10.2bn | ¥8.1bn |

Note ① "Net interest-bearing debt" ... "Interest-bearing debt" – "Cash reserve"

② "Net interest-bearing debt including lease obligations" ... "Net interest-bearing debt" + "Lease obligations [excluding lease obligations related to IFRS 16 and ASC Topic 842]"

※ The lease above indicates finance lease for amusement machines and karaoke machines, except lease obligations related to IFRS 16 and ASC Topic 842.

Trend in Income statement status



【Consolidated】 Trend in IS

No change since the disclosure data on August 7, 2024.

[Unit ¥bn] ※Figures below ¥100 million are truncated. Percentage is rounded off to one decimal place.

| FY | 2016.3 | 2017.3 | 2018.3 | 2019.3 | 2020.3 | 2021.3 | 2022.3 | 2023.3 | 2024.3 | 2025.3 Plan |
|---------------------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|----------------|
| Total stores at the end of term | 122 | 122 | 129 | 137 | 144 | 145 | 149 | 152 | 154 | 165 |
| Total sales | 83.5 | 87.7 | 95.9 | 101.3 | 104.7 | 60.9 | 96.4 | 142.0 | 159.1 | 171.3 |
| Ordinary profit | 5.4 | 5.8 | 10.2 | 11.2 | 8.7 | (19.8) | 5.3 | 16.6 | 24.3 | 25.0 |
| Ordinary profit margin | 6.5% | 6.7% | 10.7% | 11.1% | 8.3% | — | 5.6% | 11.7% | 15.3% | 14.6% |
| Profit | 0.4 | 2.7 | 8.4 | 7.1 | 4.7 | (17.9) | 3.9 | 9.7 | 15.6 | 17.0 |
| Adjusted EBITDA ① | 17.8 | 18.6 | 22.3 | 23.9 | 23.1 | (3.8) | 14.2 | 36.3 | 44.9 | 48.1 |
| ROI ② | 5.9% | 6.8% | 12.0% | 12.4% | 8.5% | — | 4.7% | 18.6% | 24.2% | 21.4% |
| ROE ③ | 0.9% | 5.4% | 15.6% | 12.0% | 7.5% | — | 8.3% | 16.9% | 23.9% | 22.1% |
| ROA ④ | 0.4% | 2.7% | 8.1% | 6.4% | 3.8% | — | 2.6% | 5.9% | 8.8% | 8.0% |
| DOE ⑤ | 3.8% | 3.8% | 3.6% | 3.2% | 3.0% | 3.4% | 4.2% | 4.3% | 5.5% | 6.4% |

① Adjusted EBITDA calculation: Operating profit+Depreciation of assets other than ROU

② ROI calculation: Ordinary profit ÷ [(Net assets at the beginning of term + Net assets at the end of term) ÷ 2] + {(Interest-bearing debt including lease obligations at the beginning of term + Interest-bearing debt including lease obligations at the end of term) ÷ 2}

③ ROE calculation: Profit ÷ {(Equity at the beginning of term + Equity at the end of term) ÷ 2}

④ ROA calculation: Profit ÷ {(Total assets at the beginning of term + Total assets at the end of term) ÷ 2}

⑤ DOE calculation: Dividend ÷ {(Shareholders' equity at the beginning of term + Shareholders' equity at the end of term) ÷ 2}

【Japan】 Trend in IS

| FY | 2016.3 | 2017.3 | 2018.3 | 2019.3 | 2020.3 | 2021.3 | 2022.3 | 2023.3 | 2024.3 | 2025.3 Plan |
|---------------------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|----------------|
| Total stores at the end of term | 113 | 107 | 108 | 105 | 103 | 100 | 99 | 99 | 100 | 103 |
| Total sales | 78.3 | 80.5 | 84.3 | 84.9 | 84.2 | 53.3 | 63.7 | 89.8 | 97.9 | 99.3 |
| Ordinary profit | 5.0 | 5.3 | 9.2 | 9.6 | 8.8 | (11.4) | 2.1 | 6.4 | 13.8 | 12.6 |
| Ordinary profit margin | 6.5% | 6.6% | 11.0% | 11.4% | 10.5% | — | 3.4% | 7.2% | 14.1% | 12.7% |
| Profit | 0.2 | 2.8 | 7.5 | 6.4 | 5.3 | (9.8) | 1.3 | 2.7 | 8.5 | 7.4 |

【The USA】 Trend in IS

| FY | 2016.3 | 2017.3 | 2018.3 | 2019.3 | 2020.3 | 2021.3 | 2022.3 | 2023.3 | 2024.3 | 2025.3 Plan |
|---------------------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|----------------|
| Total stores at the end of term | 9 | 15 | 21 | 32 | 41 | 44 | 46 | 49 | 50 | 57 |
| Total sales | 5.1 | 7.2 | 11.5 | 16.3 | 20.5 | 7.6 | 32.1 | 51.3 | 59.5 | 69.7 |
| Ordinary profit | 0.3 | 0.5 | 0.9 | 1.5 | 0.0 | (7.6) | 4.5 | 11.4 | 11.2 | 13.8 |
| Ordinary profit margin | 6.7% | 7.1% | 8.7% | 9.4% | 0.2% | — | 14.1% | 22.3% | 18.9% | 19.8% |
| Profit | 0.2 | (0.1) | 0.8 | 0.7 | (0.4) | (7.4) | 3.0 | 8.9 | 8.9 | 11.0 |

[Japan] Trend in year-on-year sales comparison of existing stores

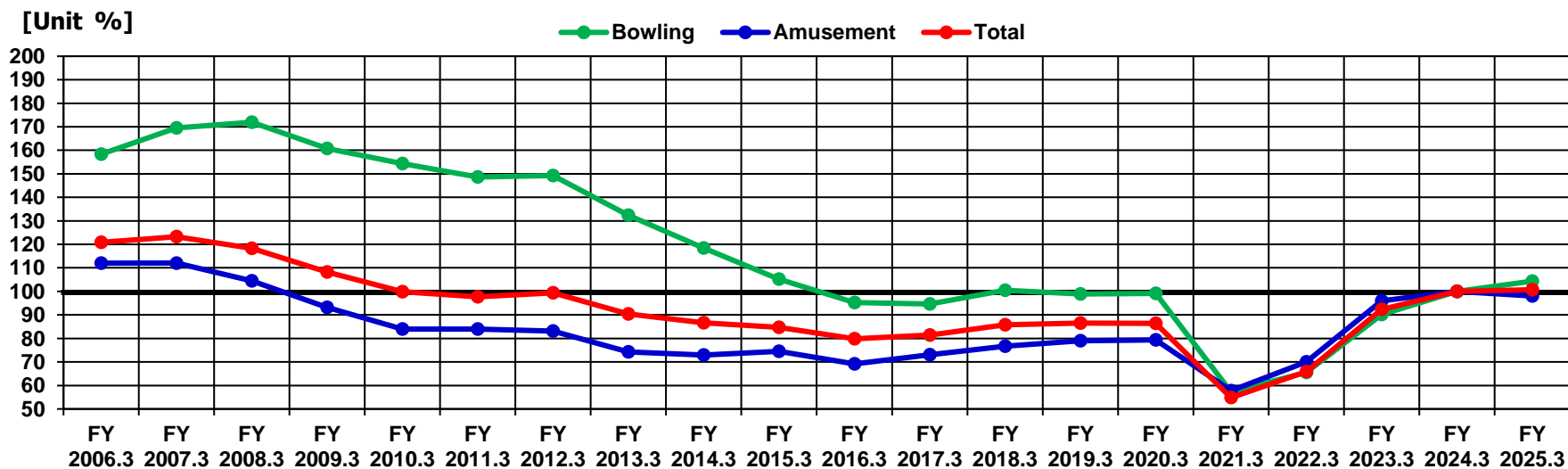


No change since the disclosure data on May 8, 2024.

[Unit %]

| FY | 2007.3 | 2008.3 | 2009.3 | 2010.3 | 2011.3 | 2012.3 | 2013.3 | 2014.3 | 2015.3 | 2016.3 | 2017.3 | 2018.3 | 2019.3 | 2020.3 | 2021.3 | 2022.3 | 2023.3 | 2024.3 | 2025.3 Plan |
|------------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|-------------|
| Bowling | +7.1 | +1.4 | (6.5) | (4.0) | (3.7) | +0.4 | (11.3) | (10.5) | (11.2) | (9.4) | (0.7) | +6.2 | (1.6) | +0.2 | (42.2) | +14.5 | +37.5 | +10.9 | +4.4 |
| Amusement | +0.1 | (6.8) | (10.8) | (9.8) | +0.0 | (1.1) | (10.7) | (1.7) | +2.2 | (7.2) | +5.5 | +5.0 | +3.1 | +0.4 | (27.2) | +21.2 | +37.1 | +4.2 | (2.0) |
| Karaoke | +4.0 | (1.2) | (7.3) | (13.1) | +3.4 | +15.8 | (3.7) | (1.8) | +0.4 | (7.4) | +0.6 | +1.6 | (0.7) | (1.3) | (52.0) | +6.1 | +82.7 | +17.1 | +4.4 |
| Spo-cha | — | (16.1) | (9.8) | (9.2) | (4.5) | +7.5 | +0.2 | +5.1 | +3.7 | +5.0 | (2.5) | +8.1 | (0.4) | (3.8) | (49.6) | +41.3 | +44.0 | +14.2 | +1.9 |
| Others | (9.2) | +13.2 | +11.4 | (3.9) | (14.5) | +1.3 | (6.6) | (9.9) | (1.8) | +9.9 | +1.2 | +0.7 | +1.9 | +10.6 | (22.5) | +0.3 | +29.5 | +11.3 | +2.7 |
| Total sales | +2.0 | (4.0) | (8.5) | (7.7) | (2.2) | +1.7 | (9.0) | (4.2) | (2.3) | (5.6) | +1.9 | +5.3 | +0.9 | (0.1) | (36.6) | +20.2 | +40.2 | +8.3 | +0.7 |
| No. of existing stores | 57 | 69 | 79 | 89 | 104 | 106 | 108 | 111 | 111 | 112 | 105 | 107 | 104 | 103 | 103 | 98 | 98 | 98 | 99 |

Trend in year-on-year sales comparison of existing stores in Japan [FY2024.3 is set as 100]



Measures taken for existing stores

[Japan] Measures taken for existing stores

◆ Online events with "ROUND1 LIVE" ◆

- "Special Challenge", "ROUND1 Challenge" ... Bowling competitions with popular professional bowlers are held online.
- "Remote Practice" ... Professional bowlers stream theme-based lessons every Monday through Friday.
- "Fan Event" ... Bowling and Karaoke events hosted by idols and influencers are held online.

◆ Campaigns for kids and elementary/junior high school students ◆

- "Complimentary Campaign for elementary/junior high school students" ... We host the campaigns for junior high school students or younger at Bowling, Karaoke and Amusement Medal areas.
- "KIDS Remote Practice" ... We host free bowling remote lessons for elementary/junior high school students.

◆ Collaboration campaigns ◆

- Limited time collaboration campaigns with artists, anime, and others are being held at Bowling, Karaoke, and Spo-Cha. Customers get original items by purchasing collaboration drinks or collaboration packages.
- Collaboration rooms for karaoke with 3-sided projectors are gradually being introduced.

◆ Testing the introduction of charge card terminals for game machines ◆

- A prepaid charge system, which allows customers to pre-charge their cards with cash and play game machines, has been tested from March 2024. Currently, 2 stores are being tested. Not available at medal exchangers. Additionally, credit card payments & QR code payments were added as new pre-charge payments methods from February 2025.

◆ Increase in the number of mini crane game machines ◆

- Approx. 4,000 mini crane game machines have already been installed from June to December 2024. Additionally, approx. 2,000 units will be installed until the end of March 2025.

◆ Installment of new amusement machines ◆

- Music game "GITADORA -ARENA MODEL-" (Konami Amusement) ... Starting Operation is scheduled in March 2025.

◆ Consideration of Price Revision ◆

- A price revision of approximately 4% is under consideration. (Except for Amusement)

[The USA] Measures taken for existing stores

◆ Increase in the number of mini crane game machines ◆

- Approx. 1,000 units of mini crane game machines have already been installed from July to December 2024. Additionally, approx. 3,000 units will be installed until the end of July 2025.

◆ Consideration of Price Revision ◆

- A price revision of approximately 4% is under consideration.

ROUND1



©Konami Amusement

Launching Japanese Food Hall Stores



In FY2026, ROUND ONE will start to launch stores featuring "Japanese Food Hall" in the United States. "The Japanese Food Hall" brings together only the highest-quality gourmet selections across various food genres such as "Ramen", "Udon", and "Takoyaki", which are widely loved in Japan. By establishing central kitchens in each region, we will be able to offer the authentic flavors of renowned restaurants that have received the highest ratings in Japan, maintaining their original quality. Furthermore, by integrating the food hall into our conventional store model, we aim to enhance customer attraction and diversify our store formats in the U.S. market, accelerating our expansion.

◆Details of Store Openings◆

We plan to expand into four regions in the U.S.—California, Texas, Florida, and the New York-New Jersey area—with a goal of opening approximately 10 to 15 stores featuring Food Hall annually within three years. The first store is scheduled to open in the winter of FY2026. As a result, we aim to open up to 20 stores including stores without a food hall per year in the U.S.

Existing Revenue Model

| | |
|--------------------|----------------|
| (Sales) | |
| Bowling etc. | ¥0.23bn |
| Amusement | ¥1.03bn |
| Food | ¥0.13bn |
| Total Sales | ¥1.39bn |

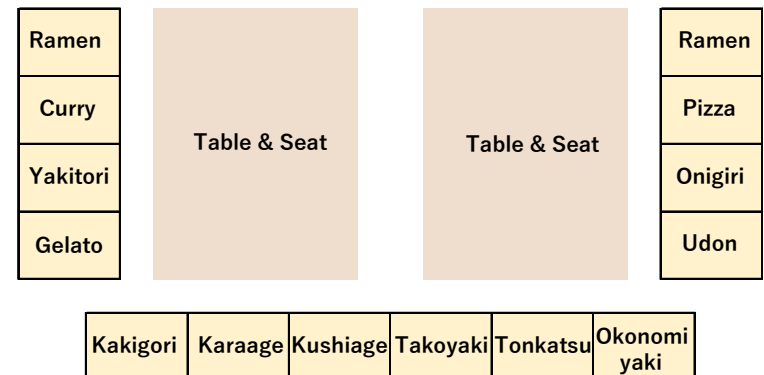


Revenue Model after Food Hall Integration

| | |
|--------------------|----------------|
| (Sales) | |
| Bowling etc. | ¥0.23bn |
| Amusement | ¥1.03bn |
| Food Hall | ¥1.60bn |
| Total Sales | ¥2.86bn |



▼Image of Food Hall Area



ROUND ONE Delicious



The goal of ROUND ONE Delicious is to provide the same high quality of Japanese cuisine that is highly acclaimed in Japan to people overseas, so that people around the world can enjoy the taste of authentic Japanese cuisine.

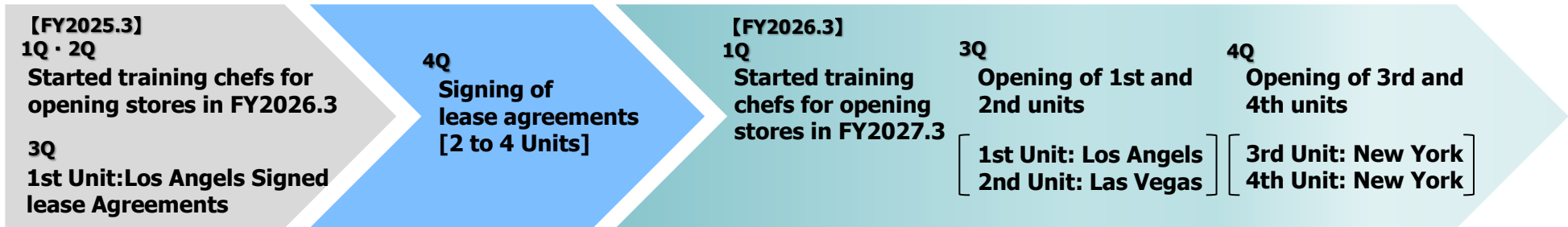
At ROUND ONE Delicious, you can taste "authentic Japanese cuisine" of various genres.

To provide such enjoyment to customers, we will combine sushi, Japanese cuisine, Chinese cuisine, creative cuisine, yakitori, or tempura into a single unit, and begin opening stores in the North America from the autumn in 2025.

◆ Store opening plan ◆

Our target is to open 150 stores [30 units] in 10 cities over the next five years, mainly in the U.S.

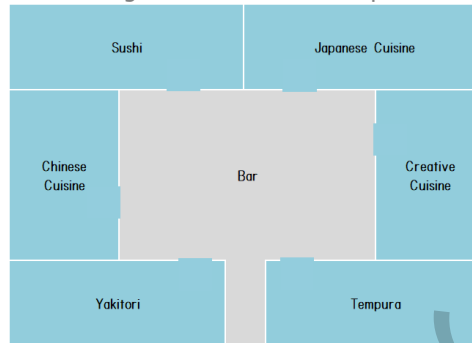
As a first step toward global expansion, we aim to open stores in major U.S. cities [New York, Los Angeles, San Francisco, Honolulu, Las Vegas, Chicago, Dallas, and Washington DC]. In the future, we plan to expand our business to Europe and around the world.



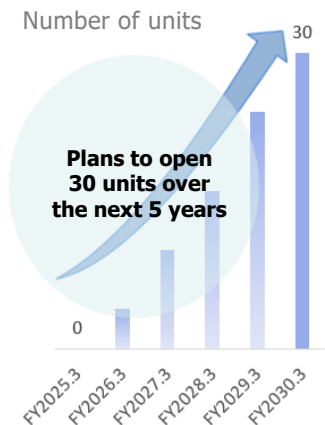
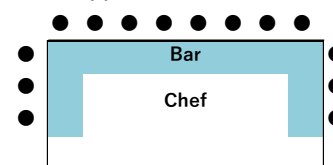
◆ Business plan per store ◆

- Investment amount: Approx. 700,000 USD
- Number of seats: Approx. 14 seats
- Operation: Open 360 days a year
- Average customer spend: Avg. 700 USD per customer (400-1,000 USD)
- Annual customer attraction: 5,040 people
- Annual sales: 3.5 million USD
- Number of employees: 10 people [Store Manager/Chef/Part-time worker]

Store Image: 4-8 stores in one space as 1 unit



Seating Image: U-shaped counter with approx. 14 seats



Chef training and other preparation costs will be incurred in the year prior to opening a unit.

ROUND ONE Delicious - Cooperating merchants

ROUND1

[As of February 1st]

Sushi



鮭 あらい Sushi Arai
Tokyo Ginza
"The Tabelog Award 2025"
Gold Awarded
"Restaurant Guide 2020"
1 Star Awarded



照寿司 TERUZUSHI
Fukuoka Kitakyusyu
"The Tabelog Award 2025"
Bronze Awarded
"Restaurant Guide 2014"
Listed



菊鮓 Kikuzushi
Fukuoka Kasuga
"The Tabelog Award 2025"
Silver Awarded
"Restaurant Guide 2019"
1 Star Awarded



鮓駒 SUSHIKOMA
Akita Yurihonjo
"The Tabelog Award 2025"
Silver Awarded

Innovative



蒼 Ao
Tokyo Nishiazabu
"The Tabelog Award 2025"
Gold Awarded



CHIUnE
Tokyo Kioi
"The Tabelog Award 2025"
Silver Awarded
"The Tabelog Award 2023"
Gold Awarded

Japanese Cuisine



銀座 しのはら Ginza Shinohara
Tokyo Ginza
"The Tabelog Award 2025"
Gold Awarded
"Restaurant Guide 2025"
2 Stars Awarded



片折 Kataori
Ishikawa Kanazawa
"The Tabelog Award 2025"
Gold Awarded
"Restaurant Guide 2021"
2 Stars Awarded



鈴田式 SUZUTASHIKI
Tokyo Nishiazabu
"The Tabelog Award 2025"
Bronze Awarded

Tempura



成生 Naruse
Shizuoka Aoi
"The Tabelog Award 2025"
Gold Awarded



たきや Takiya
Tokyo Azabujuban
"The Tabelog Award 2025"
Silver Awarded
"The Tabelog Award 2024"
Gold Awarded



ぬま田 Numata
Osaka Kitashinchi
"The Tabelog Award 2025"
Silver Awarded
"Restaurant Guide 2024"
2 Stars Awarded

Chinese Cuisine



銀座 上瀧 Ginza JOTAKI
Tokyo Ginza
"The Tabelog Award 2025"
Bronze Awarded
"Restaurant Guide 2014"
1 Star Awarded



薪鳥新神戸 Makitori Shinkobe
Tokyo Akasaka
"The Tabelog Award 2025"
Silver Awarded
"The Tabelog Award 2023"
Gold Awarded



鳥えん Torien
New York
"Restaurant Guide 2024"
1 Star Awarded



吾一 Goichi
Osaka Higobashi
"The Tabelog Award 2025"
Bronze Awarded
"Restaurant Guide 2018"
Listed

Bar



BAR CENTIFOLIA
Tokyo Azabu-Juban
SUNTORY The Cocktail Award
Cocktail Award 2014 Awarded

Plans and Policies for new store openings



Plans for new store openings after April 2024

| Store Name [Tentative] / Region | Operating Floor Area | SP | AM | FH | Opening Date |
|--|----------------------|----|----|----|----------------------|
| Japan | | | | | |
| Machida Jorna / Machida, Tokyo | 1,488㎡ | | ● | | April 2024 |
| The USA | | | | | |
| Las Vegas South Premium Outlets / Nevada | 2,428㎡ | | ● | | April 2024 |
| Plaza Bonita / California | 5,443㎡ | | | | June 2024 |
| Gurnee Mills / Illinois | 6,551㎡ | | | | July 2024 |
| Mission Viejo / California | 1,901㎡ | | ● | | November 2024 |
| Stonestown / California | 4,837㎡ | | | | November 2024 |
| Chandler / Arizona | 6,081㎡ | | | | February 2025 |
| Deerbrook / Texas | 2,195㎡ | | ● | | February 2025 (est.) |
| The Mills at Jersey Gardens / New Jersey | 3,830㎡ | | | | March 2025 (est.) |
| Willowbrook / Texas | 9,689㎡ | ● | | | 3Q FY2026 (est.) |
| Pacific View / California | 5,668㎡ | | | ● | 4Q FY2026 (est.) |
| Menlo Park / New Jersey | 5,072㎡ | | | | 3Q FY2026 (est.) |
| North County / California | 8,856㎡ | ● | | ● | 3Q FY2026 (est.) |
| Twelve Oak Mall / Michigan | 5,453㎡ | | | | FY2027 (est.) |
| Florida / Florida | 7,159㎡ | | | ● | FY2027 (est.) |
| Haywood Mall / South Carolina | 7,900㎡ | ● | | | FY2027 (est.) |
| Skyview / New York | 7,450㎡ | | | | FY2027 (est.) |

| Store Name [Tentative] / Region | Operating Floor Area | SP | AM | FH | Opening Date |
|---------------------------------|----------------------|----|----|----|------------------|
| China | | | | | |
| No.5 | — | | ● | | 1Q FY2026 (est.) |
| Delicious | | | | | |
| 1st Unit / California | 1,367㎡ | — | — | — | 3Q FY2026 (est.) |
| 2nd Unit / Nevada | — | — | — | — | 3Q FY2026 (est.) |
| 3rd Unit / New York | — | — | — | — | 4Q FY2026 (est.) |
| 4th Unit / New York | — | — | — | — | 4Q FY2026 (est.) |

Policies for new store openings

- 【Japan】** We actively promote opening new stores of small stores with mainly amusement machines, which has approx. 1,650 to 3,960㎡ operating floor area.
- 【The USA】** We will open small stores with mainly amusement machines and stores with food halls in addition to our usual stores. Please refer to page 16 for details.
- 【China】** After we open a small store with mainly amusement machines to the existing shopping mall that can expect enough customers, we will consider our policy in China.
- 【Delicious】** Please refer to page 13 for details.

- ※ The name of the stores scheduled to open are stated as tentative names.
- ※ Stores with “●” in the “AM” column above will be opened as small stores with mainly amusement machines.
- ※ Stores with “●” in the “SP” column above will be opened as stores featuring Spo-cha.
- ※ Stores with “●” in the “FH” column above will be opened as stores featuring Food Hall.
- ※ In addition to the above, 25 stores are under negotiation in The USA. (FY2026:7 stores / FY2027:2 stores / TBD:16 stores)
- ※ No.5 is under negotiation in China.

【The USA】 Store opening policy and profit status



【Overview of store opening model and policy】

※1 mile = approx. 1.6 km, calculated at 1 USD = 145.00 JPY

| | Standard Store | Store with Spo-cha | Small store with mainly amusement machines | Store with food hall |
|--------------------------------|--|---|---|---|
| Main Facilities | Bowling/Amusement/Karaoke/Food | Bowling/Amusement/Karaoke/Food/Spo-cha | Amusement/Food | The 3 model stores on the left will feature a food hall specializing in Japanese cuisine. |
| Candidate Site | Opening in existing large shopping malls throughout the U.S. ※There are approx.900 malls that apply to our conditions. | | | The 4 areas of California, Texas, Florida, New York-New Jersey |
| Operating Floor Area | Approx. 53,000 sq ft | Approx. 89,000 sq ft | Approx. 23,000 sq ft | Approx. 20,000 sq ft (with one of the 3 model stores on the left) |
| Market Area | Population: Over 150,000 within a 5-mile radius Over 400,000 within a 10-mile radius | | Possible to open stores in areas where there are standard stores or stores with Spo-cha | Only the 4 areas |
| Target Customer | Customers visiting shopping malls [young adults, mainly college students at night] ※Assumed 50:50 male/female ratio | | | |
| Approximate Sales Ratio | Bowling 10% Amusement 76% Food·Party·Other 14% | Bowling 7% Amusement 61% Spo-cha 19% Food·Party·Other 13% | Amusement 90% Food 10% | Food Hall 40% Amusement, Bowling, Party and Others 60% |
| Approximate Investment | Total \$13.3M [¥1.9bn] Leasehold Improvement: \$7.5M Furniture & Fixtures: \$1.7M Amusement Equipment: \$2.6M Bowling Equipment: \$0.8M Other start-up expenses: \$0.7M | Total \$17.4M [¥2.5bn] Leasehold Improvement: \$9.0M Furniture & Fixtures: \$2.3M Amusement Equipment: \$2.6M Bowling Equipment: \$0.8M Spo-cha Equipment: \$1.9M Other start-up expenses: \$0.8M | Total \$11.1M [¥1.6bn] Leasehold Improvement: \$6.5M Furniture & Fixtures: \$1.5M Amusement Equipment: \$2.6M Other start-up expenses: \$0.5M | Total \$5.0M [¥0.7bn] (Attached the 3 model stores on the left) Leasehold Improvement: \$3.2M Furniture & Fixtures: \$1.3M Other start-up expenses: \$0.5M |
| Depreciation Period | Leasehold Improvement: 10 years, Bowling Equipment: 7 years, Amusement Equipment: 7 years, Furniture & Fixtures: 5-7 years, Spo-Cha Equipment: 5 years | | | |
| Opening Policy | Aiming for 150-200 stores in the U.S., with the above models combined to open approx. 20 stores per year. | | | |

【Profit status】

| Classification by profitability | | High profitability store | Average profitability store | Unprofitable store |
|---------------------------------|--|----------------------------|-----------------------------|-------------------------------|
| Annual profit | Total sales | \$11.90M [Approx. ¥1.73bn] | \$9.60M [Approx. ¥1.39bn] | \$4.50M [Approx. ¥0.65bn] |
| | Gross profit [1st year] | \$3.00M [Approx. ¥0.44bn] | \$1.20M [Approx. ¥0.17bn] | \$(1.50)M [Approx. ¥(0.22)bn] |
| | Gross profit [from 2nd year] | \$4.20M [Approx. ¥0.61bn] | \$2.50M [Approx. ¥0.36bn] | \$(0.30)M [Approx. ¥(0.04)bn] |
| | Total sales margin [from 2nd year] | 35.3% | 26.0% | - |
| | Operating profit [from 2nd year] | \$3.70M [Approx. ¥0.54bn] | \$2.10M [Approx. ¥0.30bn] | \$0.50M [Approx. ¥0.07bn] |
| | Operating profit margin [from 2nd year] | 31.1% | 21.9% | - |

※ The gross profit [1st year] includes opening expenses and rent allocated for construction period.

※ Average profitability store figures are average of all stores.

※ The status and classification by color are updated every end of the financial year. -16-

[The USA] Current status



[54 stores as of the end of January 2025]

| Opening Date | Store Name / Region | Operating Floor Area | SP● AM◆ |
|----------------|--|----------------------|---------|
| August 2010 | Puente Hills / City of Industry, California | 9,717m ² | ● |
| September 2012 | Moreno Valley / Moreno Valley, California | 4,060m ² | |
| August 2013 | Lakewood / Lakewood, California | 3,976m ² | |
| December 2014 | Arlington Parks / Arlington, Texas | 5,933m ² | |
| May 2015 | Main Place / Santa Ana, California | 3,716m ² | |
| July 2015 | Southcenter / Tukwila, Washington | 3,973m ² | |
| September 2015 | Eastridge / San Jose, California | 4,759m ² | |
| May 2016 | Grapevine Mills / Grapevine, Texas | 7,493m ² | |
| August 2016 | Sunvalley / Concord, California | 4,891m ² | |
| December 2016 | Exton / Exton, Pennsylvania | 5,423m ² | |
| January 2017 | Southwest / Littleton, Colorado | 5,811m ² | |
| March 2017 | Fox Valley / Aurora, Illinois | 4,724m ² | |
| July 2017 | Broadway / Hicksville, New York | 5,092m ² | |
| September 2017 | Crystal Run / Middletown, New York | 4,212m ² | |
| October 2017 | Great Lakes Crossing / Auburn Hills, Michigan | 5,488m ² | |
| January 2018 | Four Seasons / Greensboro, North Carolina | 5,649m ² | |
| March 2018 | Great Lakes / Mentor, Ohio | 4,659m ² | |
| June 2018 | Maine / South Portland, Maine | 4,025m ² | |
| June 2018 | Coronado Center / Albuquerque, New Mexico | 4,891m ² | |
| August 2018 | South Town Center / Sandy, Utah | 4,645m ² | |
| September 2018 | Millcreek / Erie, Pennsylvania | 4,649m ² | |
| December 2018 | Gateway / Lincoln, Nebraska | 4,462m ² | |
| December 2018 | North Riverside Park / North Riverside, Illinois | 4,189m ² | |
| February 2019 | Southridge / Greendale, Wisconsin | 4,191m ² | |
| March 2019 | Northridge / Salinas, California | 4,789m ² | |
| March 2019 | Holyoke / Holyoke, Massachusetts | 4,793m ² | |
| March 2019 | Promenade Temecula / Temecula, California | 5,056m ² | |

| Opening Date | Store Name / Region | Operating Floor Area | SP● AM◆ |
|----------------|---|----------------------|---------|
| July 2019 | Southland / Hayward, California | 4,540m ² | |
| August 2019 | Meadowood / Reno, Nevada | 3,836m ² | |
| October 2019 | Park Place / Tucson, Arizona | 4,696m ² | |
| November 2019 | Meadows / Las Vegas, Nevada | 3,948m ² | |
| November 2019 | Fairfield Commons / Beavercreek, Ohio | 4,805m ² | |
| December 2019 | Towson Town Center / Towson, Maryland | 4,907m ² | |
| December 2019 | Fashion District / Philadelphia, Pennsylvania | 5,396m ² | |
| February 2020 | Valley River Center / Eugene, Oregon | 5,653m ² | |
| March 2020 | Burbank Town Center / Burbank, California | 3,981m ² | |
| July 2020 | Town East Square / Wichita, Kansas | 3,781m ² | |
| September 2020 | Potomac Mills / Woodbridge, Virginia | 4,583m ² | |
| October 2020 | Deptford / Deptford, New Jersey | 4,568m ² | |
| February 2021 | Cumberland / Atlanta, Georgia | 7,767m ² | ● |
| March 2021 | Park City Center / Lancaster, Pennsylvania | 4,645m ² | ● |
| April 2021 | Vancouver / Vancouver, Washington | 4,493m ² | |
| June 2021 | Quail Springs / Oklahoma City, Oklahoma | 4,020m ² | |
| June 2022 | Pembroke Lakes / Pembroke Pines, Florida | 9,442m ² | ● |
| August 2022 | Roseville / Roseville, California | 4,164m ² | |
| August 2022 | South Hill / Puyallup, Washington | 4,834m ² | |
| March 2023 | North Star / San Antonio, Texas | 5,193m ² | |
| December 2023 | Arrowhead / Glendale, Arizona | 7,722m ² | ● |
| March 2024 | Danbury Fair / Danbury, Connecticut | 5,703m ² | |
| April 2024 | Las Vegas South Premium Outlets / Las Vegas, Nevada | 2,428m ² | ◆ |
| June 2024 | Plaza Bonita / National City, California | 5,443m ² | |
| July 2024 | Gurnee Mills / Gurnee, Illinois | 6,551m ² | |
| November 2024 | Mission Viejo / Mission Viejo, California | 1,901m ² | ◆ |
| November 2024 | Stones town / San Francisco, California | 4,837m ² | |

※ Stores above are colored in yellow as "High profitability", in green as "Average profitability" and in pink as "Unprofitable" stores.

Status of stores



Trend in number of stores

| Japan | - FY2015.3 | FY2016.3 | FY2017.3 | FY2018.3 | FY2019.3 | FY2020.3 | FY2021.3 | FY2022.3 | FY2023.3 | FY2024.3 | FY2025.3 Plan |
|---------|------------|----------|----------|----------|----------|----------|----------|----------|----------|----------|---------------|
| Opening | 121 | 1 | 2 | 1 | 1 | — | — | 1 | 1 | 1 | 4 |
| Closing | 8 | 1 | 8 | — | 4 | 2 | 3 | 2 | 1 | 1 | — |
| Total | 113 | 113 | 107 | 108 | 105 | 103 | 100 | 99 | 99 | 99 | 103 |

| The USA | - FY2015.3 | FY2016.3 | FY2017.3 | FY2018.3 | FY2019.3 | FY2020.3 | FY2021.3 | FY2022.3 | FY2023.3 | FY2024.3 | FY2025.3 Plan |
|---------|------------|----------|----------|----------|----------|----------|----------|----------|----------|----------|---------------|
| Opening | 5 | 4 | 6 | 6 | 11 | 9 | 5 | 2 | 4 | 2 | 8 |
| Closing | — | — | — | — | — | — | 2 | — | 1 | 1 | 1 |
| Total | 8 | 9 | 15 | 21 | 32 | 41 | 44 | 46 | 49 | 50 | 57 |

| China | - FY2015.3 | FY2016.3 | FY2017.3 | FY2018.3 | FY2019.3 | FY2020.3 | FY2021.3 | FY2022.3 | FY2023.3 | FY2024.3 | FY2025.3 Plan |
|---------|------------|----------|----------|----------|----------|----------|----------|----------|----------|----------|---------------|
| Opening | — | — | — | — | — | — | 1 | 2 | 1 | — | 1 |
| Closing | — | — | — | — | — | — | — | — | — | — | — |
| Total | — | — | — | — | — | — | 1 | 3 | 4 | 4 | 5 |

| Consolidated | - FY2015.3 | FY2016.3 | FY2017.3 | FY2018.3 | FY2019.3 | FY2020.3 | FY2021.3 | FY2022.3 | FY2023.3 | FY2024.3 | FY2025.3 Plan |
|--------------|------------|----------|----------|----------|----------|----------|----------|----------|----------|----------|---------------|
| Total | 121 | 122 | 122 | 129 | 137 | 144 | 145 | 149 | 152 | 153 | 165 |

Breakdown of 100 stores in Japan [at the end of January 2025]

| Store Type | | | | | Total | Ownership | | Total |
|------------|----------|----------|----------|-----------------|-------|---------------|------------|-------|
| Standard | | Stadium | | Crane Game Park | | Leased stores | Own stores | |
| Downtown | Roadside | Downtown | Roadside | | | | | |
| 9 | 35 | 1 | 53 | 2 | 100 | 79 | 21 | 100 |

※ Own stores include 8 stores with owning right for land & building, and 13 stores with owning right for building with tenants.

Area breakdown of all 158 stores [at the end of January 2025]

| Area | Japan | | | | | | | | The USA | China | Total |
|---------------|-------------------|-----------------------|-------|---------------|--------|-------------------|------------------|----------|---------|-------|-------|
| | Hokkaido / Tohoku | Hokuriku / Koshinetsu | Kanto | Chubu / Tokai | Kansai | Chugoku / Shikoku | Kyushu / Okinawa | Subtotal | | | |
| No. of stores | 11 | 3 | 32 | 13 | 23 | 7 | 11 | 100 | 54 | 4 | 158 |
| Share | 7.0% | 1.9% | 20.2% | 8.2% | 14.6% | 4.4% | 7.0% | 63.3% | 34.2% | 2.5% | 100% |

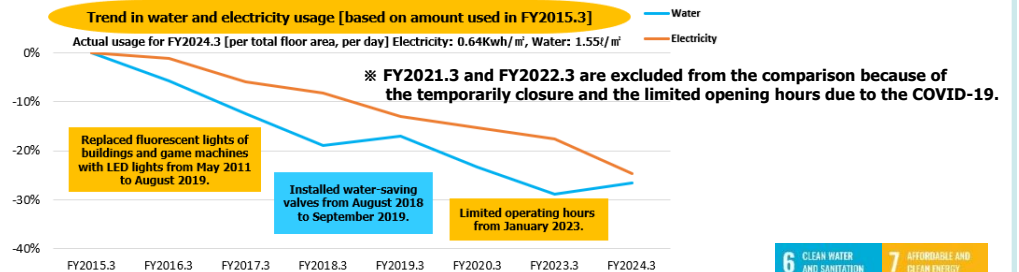
Actions for Sustainability and SDGs



We set up Sustainability Advisory Committee which independent from management. Also set up the cross-organizational sustainability team comprising of members from each divisions to intend actively consider the achievement of the SDGs.

● Actions for energy / water resource issues

- Replaced fluorescent lights of the store lighting, the bowling equipment and crane game machines with LED lights.
- Set up water saving devices to the kitchens in Karaoke and the food counters.



- Material recycling [reuse of uniforms for part-time workers]
Since 2022, we have been reusing resources through material recycling of uniforms for part-time workers that have deteriorated over time. As a result, 410 kg of uniforms were collected from all stores and converted into cushioning material for cars. We will continue similar SDGs activities.



● Efforts to create a pleasant and rewarding work environment

• "Make-A-Chance Project"

In July 2022, we launched a project team to create an environment where human resources can be developed regardless of gender, and to make the company a place where all employees do not have to give up their careers even when facing various life events, and we are promoting the enhancement of various systems and initiatives.



● Other actions

• SDGs lease "MIRAI 2030™"

A program which donate a portion of the lease payments to the public interest incorporated foundations or the approved specified nonprofit corporations helping to achieving the SDGs through the lease contracts with Sumitomo Mitsui Finance and Leasing Co., Ltd.

"We donated to "Approved Specified Nonprofit Corporation Kidsdoor※1" through the lease contracts in March 2020 and March 2021, "Approved Specified Nonprofit Corporation WaterAid Japan※2" through the lease contracts in August 2022 and "Approved Specified Nonprofit Corporation The Support Network for NANBYO Children of Japan※3" through the lease contracts in September 2024."

- ※1 Approved Specified Nonprofit Corporation Kidsdoor is an organization which aims to create "society where all children could have dreams and hopes" providing the learning supports widely from elementary school students to young people to cut the chain of poverty.
- ※2 Approved Specified Nonprofit Corporation WaterAid Japan supports the creation of systems for the sustainable and stable water supply and the solutions for sanitation issue in 22 countries in Asia, Africa, and Latin America, with the vision of "a world where everyone could access to clean water, sanitation facilities and good hygiene".
- ※3 Approved Specified Nonprofit Corporation The Support Network for NANBYO Children of Japan conducts consultations, engagement, awareness-raising, and community activities to support children with intractable or chronic diseases and disabilities, as well as their families. By leveraging a broad network of professionals in healthcare, welfare, and education, along with parents, the organization strives to provide comprehensive assistance and create a supportive environment.



For the other sustainability and SDGs initiatives, please visit the website below.

<https://www.round1-group.co.jp/sustainability/>

FY2025.3 Performance Plan ①



[Unit ¥bn]

【Consolidated】 FY2025.3 Plan

※ Figures below ¥10 million are truncated.
※ Percentage is rounded off to one decimal place.

| | | 1Q Plan | 2Q Plan | 1st half Plan | 3Q Plan | 4Q Plan | 2nd half Plan | Term Plan |
|--------------------|---------------------------------|---------|---------|---------------|---------|---------|---------------|-----------|
| IS | Bowling | 6.64 | 7.18 | 13.83 | 6.38 | 8.38 | 14.77 | 28.61 |
| | Amusement | 23.21 | 26.84 | 50.05 | 23.84 | 29.15 | 52.99 | 103.05 |
| | Karaoke, Food | 3.99 | 4.43 | 8.43 | 4.23 | 5.09 | 9.33 | 17.77 |
| | Spo-cha | 4.17 | 4.85 | 9.02 | 3.64 | 5.77 | 9.41 | 18.44 |
| | Others | 0.81 | 0.86 | 1.67 | 0.78 | 0.97 | 1.75 | 3.43 |
| | Total sales | 38.85 | 44.18 | 83.03 | 38.89 | 49.38 | 88.28 | 171.31 |
| | Cost of sales | 32.97 | 35.26 | 68.23 | 34.11 | 36.96 | 71.08 | 139.32 |
| | Gross profit | 5.87 | 8.92 | 14.79 | 4.78 | 12.41 | 17.19 | 31.99 |
| | S.G.A. expenses | 1.46 | 1.59 | 3.05 | 1.54 | 1.68 | 3.23 | 6.28 |
| | Operating profit | 4.41 | 7.32 | 11.74 | 3.23 | 10.73 | 13.96 | 25.70 |
| | Non-operating income & expenses | (0.11) | (0.17) | (0.29) | (0.15) | (0.19) | (0.35) | (0.64) |
| | Ordinary profit | 4.29 | 7.15 | 11.45 | 3.07 | 10.53 | 13.61 | 25.06 |
| | Ordinary profit margin | 11.1% | 16.2% | 13.8% | 7.9% | 21.3% | 15.4% | 14.6% |
| | Extraordinary income & loss | (0.06) | (0.07) | (0.13) | (0.07) | (0.07) | (0.14) | ※ (0.28) |
| | Profit before income taxes | 4.22 | 7.08 | 11.31 | 3.00 | 10.46 | 13.47 | 24.78 |
| Income taxes | 1.33 | 2.21 | 3.54 | 1.00 | 3.22 | 4.23 | 7.78 | |
| Profit | 2.89 | 4.87 | 7.76 | 2.00 | 7.23 | 9.24 | 17.00 | |
| Total depreciation | | 5.42 | 5.64 | 11.07 | 5.74 | 5.80 | 11.54 | 22.62 |
| Lease depreciation | | 2.66 | 2.75 | 5.41 | 2.78 | 2.68 | 5.46 | 10.88 |

※ Extraordinary income & loss : Loss on retirement of non-current assets, etc. ¥(0.28)bn

FY2025.3 Performance Plan ②



[Japan] FY2025.3 Plan

[Unit ¥bn]

※ Figures below ¥10 million are truncated.

※ Percentage is rounded off to one decimal place.

| | | 1Q Plan | 2Q Plan | 1st half Plan | 3Q Plan | 4Q Plan | 2nd half Plan | Term Plan |
|---------------------------------|--------|---------|---------|---------------|---------|---------|---------------|-----------|
| | | IS | Bowling | 5.13 | 5.56 | 10.69 | 4.87 | 6.54 |
| Amusement | 11.05 | | 13.53 | 24.59 | 11.59 | 13.33 | 24.92 | 49.52 |
| Karaoke | 1.89 | | 2.19 | 4.08 | 1.81 | 2.13 | 3.94 | 8.03 |
| Spo-cha | 3.63 | | 4.26 | 7.89 | 3.14 | 5.17 | 8.31 | 16.20 |
| Others | 0.81 | | 0.85 | 1.67 | 0.78 | 0.96 | 1.75 | 3.43 |
| Total sales | 22.52 | | 26.41 | 48.94 | 22.20 | 28.15 | 50.36 | 99.30 |
| Cost of sales | 20.47 | | 21.69 | 42.16 | 20.80 | 21.32 | 42.13 | 84.29 |
| Gross profit | 2.05 | | 4.72 | 6.77 | 1.40 | 6.82 | 8.23 | 15.01 |
| S.G.A. expenses | 0.50 | | 0.55 | 1.06 | 0.49 | 0.55 | 1.04 | 2.10 |
| Operating profit | 1.54 | | 4.16 | 5.71 | 0.91 | 6.27 | 7.18 | 12.90 |
| Non-operating income & expenses | (0.05) | | (0.08) | (0.13) | (0.04) | (0.06) | (0.10) | (0.24) |
| Ordinary profit | 1.49 | | 4.08 | 5.57 | 0.87 | 6.20 | 7.07 | ※1 12.65 |
| Ordinary profit margin | 6.6% | | 15.5% | 11.4% | 3.9% | 22.0% | 14.1% | 12.7% |
| Extraordinary income & loss | (0.04) | | (0.04) | (0.08) | (0.04) | (0.04) | (0.08) | ※2 (0.16) |
| Profit before income taxes | 1.45 | 4.04 | 5.49 | 0.83 | 6.16 | 6.99 | 12.49 | |
| Income taxes | 0.73 | 1.54 | 2.28 | 0.55 | 2.25 | 2.80 | 5.09 | |
| Profit | 0.71 | 2.49 | 3.20 | 0.28 | 3.91 | 4.19 | 7.40 | |
| Total depreciation | 3.20 | 3.29 | 6.50 | 3.33 | 3.25 | 6.59 | 13.10 | |
| Lease depreciation | 2.58 | 2.66 | 5.25 | 2.69 | 2.60 | 5.30 | 10.55 | |

※1 Ordinary profit above excludes royalty income ¥3.48bn. Ordinary profit includes royalty is ¥16.14bn.

※2 Extraordinary income & loss : Loss on retirement of non-current assets, etc. ¥(0.16)bn

FY2025.3 Performance Plan ③



[The USA] FY2025.3 Plan [Forex : 1 USD = 145.00 JPY]

[Unit ¥bn]

※ Figures below ¥10 million are truncated.
※ Percentage is rounded off to one decimal place.

| | | 1Q Plan | 2Q Plan | 1st half Plan | 3Q Plan | 4Q Plan | 2nd half Plan | Term Plan |
|--------------------|---------------------------------|---------|---------|---------------|---------|---------|---------------|-----------|
| IS | Bowling | 1.48 | 1.58 | 3.06 | 1.48 | 1.80 | 3.28 | 6.34 |
| | Amusement | 11.87 | 12.85 | 24.72 | 11.84 | 15.37 | 27.21 | 51.94 |
| | Food, Party, etc. | 2.08 | 2.21 | 4.30 | 2.40 | 2.94 | 5.34 | 9.65 |
| | Spo-cha | 0.45 | 0.44 | 0.89 | 0.39 | 0.49 | 0.88 | 1.78 |
| | Total sales | 15.89 | 17.10 | 32.99 | 16.12 | 20.61 | 36.73 | 69.73 |
| | Cost of sales | 12.04 | 12.92 | 24.96 | 12.74 | 15.05 | 27.79 | 52.76 |
| | Gross profit | 3.85 | 4.17 | 8.02 | 3.38 | 5.56 | 8.94 | 16.96 |
| | S.G.A. expenses | 0.72 | 0.69 | 1.42 | 0.72 | 0.69 | 1.41 | 2.83 |
| | Operating profit | 3.12 | 3.47 | 6.60 | 2.65 | 4.86 | 7.52 | 14.12 |
| | Non-operating income & expenses | (0.04) | (0.06) | (0.10) | (0.08) | (0.09) | (0.18) | (0.29) |
| | Ordinary profit | 3.08 | 3.41 | 6.49 | 2.57 | 4.76 | 7.33 | ※1 13.83 |
| | Ordinary profit margin | 19.4% | 20.0% | 19.7% | 15.9% | 23.1% | 20.0% | 19.8% |
| | Extraordinary income & loss | (0.02) | (0.03) | (0.05) | (0.03) | (0.03) | (0.06) | ※2 (0.12) |
| | Profit before income taxes | 3.05 | 3.38 | 6.44 | 2.54 | 4.73 | 7.27 | 13.71 |
| Income taxes | 0.59 | 0.66 | 1.25 | 0.45 | 0.97 | 1.42 | 2.68 | |
| Profit | 2.46 | 2.72 | 5.18 | 2.08 | 3.76 | 5.84 | 11.03 | |
| Total depreciation | | 2.08 | 2.21 | 4.29 | 2.25 | 2.39 | 4.64 | 8.94 |
| Lease depreciation | | 0.03 | 0.03 | 0.07 | 0.03 | 0.03 | 0.07 | 0.15 |

※1 Ordinary profit above excludes royalty payments ¥3.48bn. Ordinary profit including royalty is ¥10.35bn.

※2 Extraordinary income & loss : Loss on retirement of non-current assets, etc. ¥(0.12)bn

【Consolidated】 FY2025.3 Actual

[Unit ¥bn]

※ Figures below ¥10 million are truncated.
 ※ Percentage is rounded off to one decimal place.

| | | 1st half | | | 2nd half | | | Term |
|-----------------------------------|---------------------------------|--------------|--------------|--------------|--------------|----|----------|------|
| | | 1Q | 2Q | 1st half | 3Q | 4Q | 2nd half | |
| IS | Bowling | 6.88 | 7.37 | 14.25 | 6.58 | | | |
| | Amusement | 24.00 | 27.52 | 51.52 | 24.89 | | | |
| | Karaoke, Food | 4.31 | 4.54 | 8.86 | 4.54 | | | |
| | Spo-cha | 4.33 | 5.27 | 9.61 | 3.74 | | | |
| | Others | 0.85 | 0.91 | 1.77 | 0.83 | | | |
| | Total sales | 40.38 | 45.64 | 86.03 | 40.60 | | | |
| | Cost of sales | 34.07 | 35.99 | 70.07 | 35.78 | | | |
| | Gross profit | 6.31 | 9.64 | 15.96 | 4.81 | | | |
| | S.G.A. expenses | 1.43 | 1.51 | 2.95 | 1.73 | | | |
| | Operating profit | 4.88 | 8.12 | 13.00 | 3.07 | | | |
| | Non-operating income & expenses | 0.07 | (0.26) | (0.18) | 0.49 | | | |
| | Ordinary profit | 4.95 | 7.86 | 12.82 | 3.57 | | | |
| | Ordinary profit margin | 12.3% | 17.2% | 14.9% | 8.8% | | | |
| | Extraordinary income & loss ※ | (0.09) | (0.01) | (0.10) | (0.03) | | | |
| Profit before income taxes | 4.86 | 7.85 | 12.71 | 3.54 | | | | |
| Income taxes | 1.63 | 2.39 | 4.02 | 1.01 | | | | |
| Profit | 3.22 | 5.45 | 8.68 | 2.52 | | | | |
| Total depreciation | 5.50 | 5.56 | 11.06 | 5.73 | | | | |
| Lease depreciation | 2.60 | 2.60 | 5.20 | 2.65 | | | | |

※ Breakdown of extraordinary income & loss ¥(0.14)bn : Loss on retirement of non-current assets, etc. ¥(0.14)bn

[Japan] FY2025.3 Actual

[Unit ¥bn]

※ Figures below ¥10 million are truncated.
 ※ Percentage is rounded off to one decimal place.

| | | | | | | | | Term |
|----------------------------|---------------------------------|--------|--------|----------|--------|----|----------|------|
| | | 1Q | 2Q | 1st half | 3Q | 4Q | 2nd half | |
| IS | Bowling | 5.29 | 5.77 | 11.07 | 4.96 | | | |
| | Amusement | 11.29 | 13.89 | 25.18 | 11.80 | | | |
| | Karaoke | 1.94 | 2.19 | 4.14 | 1.88 | | | |
| | Spo-cha | 3.79 | 4.73 | 8.53 | 3.32 | | | |
| | Others | 0.85 | 0.91 | 1.77 | 0.83 | | | |
| | Total sales | 23.18 | 27.52 | 50.71 | 22.81 | | | |
| | Cost of sales | 20.33 | 21.93 | 42.27 | 21.06 | | | |
| | Gross profit | 2.85 | 5.58 | 8.43 | 1.74 | | | |
| | S.G.A. expenses | 0.59 | 0.59 | 1.19 | 0.56 | | | |
| | Operating profit | 2.25 | 4.99 | 7.24 | 1.17 | | | |
| | Non-operating income & expenses | 0.09 | (0.25) | (0.15) | 0.14 | | | |
| | Ordinary profit | 2.35 | 4.73 | 7.08 | 1.32 | | | |
| | Ordinary profit margin | 10.1% | 17.2% | 14.0% | 5.8% | | | |
| | Extraordinary income & loss ※ | (0.02) | (0.00) | (0.02) | (0.00) | | | |
| Profit before income taxes | 2.32 | 4.73 | 7.05 | 1.31 | | | | |
| Income taxes | 1.15 | 1.77 | 2.93 | 0.73 | | | | |
| Profit | 1.16 | 2.95 | 4.12 | 0.58 | | | | |
| Total depreciation | | 3.02 | 3.01 | 6.04 | 3.07 | | | |
| Lease depreciation | | 2.52 | 2.52 | 5.05 | 2.58 | | | |

※ Breakdown of extraordinary income & loss ¥(0.03)bn : Loss on retirement of non-current assets, etc. ¥(0.03)bn

[The USA] FY2025.3 Actual [Forex : 1 USD = 152.64 JPY]

[Unit ¥bn]

※ Figures below ¥10 million are truncated.
 ※ Percentage is rounded off to one decimal place.

| | | | | | | | | Term |
|--------------------|---------------------------------|--------|--------|----------|--------|----|----------|------|
| | | 1Q | 2Q | 1st half | 3Q | 4Q | 2nd half | |
| IS | Bowling | 1.55 | 1.57 | 3.13 | 1.59 | | | |
| | Amusement | 12.42 | 13.31 | 25.73 | 12.89 | | | |
| | Food, Party, etc. | 2.34 | 2.33 | 4.68 | 2.65 | | | |
| | Spo-cha | 0.45 | 0.43 | 0.89 | 0.36 | | | |
| | Total sales | 16.78 | 17.65 | 34.44 | 17.51 | | | |
| | Cost of sales | 13.29 | 13.62 | 26.92 | 14.33 | | | |
| | Gross profit | 3.48 | 4.02 | 7.51 | 3.18 | | | |
| | S.G.A. expenses | 0.65 | 0.59 | 1.25 | 0.72 | | | |
| | Operating profit | 2.83 | 3.43 | 6.26 | 2.45 | | | |
| | Non-operating income & expenses | (0.02) | (0.01) | (0.04) | 0.06 | | | |
| | Ordinary profit | 2.80 | 3.41 | 6.22 | 2.51 | | | |
| | Ordinary profit margin | 16.7% | 19.3% | 18.1% | 14.4% | | | |
| | Extraordinary income & loss ※ | (0.06) | (0.01) | (0.08) | (0.02) | | | |
| | Profit before income taxes | 2.74 | 3.40 | 6.14 | 2.49 | | | |
| Income taxes | 0.48 | 0.65 | 1.14 | 0.41 | | | | |
| Profit | 2.25 | 2.74 | 5.00 | 2.07 | | | | |
| Total depreciation | | 2.34 | 2.41 | 4.75 | 2.52 | | | |
| Lease depreciation | | 0.04 | 0.03 | 0.07 | 0.03 | | | |

※ Breakdown of extraordinary income & loss ¥(0.1)bn : Loss on retirement of non-current assets ¥(0.1)bn

【Consolidated】 FY2024.3 Actual

[Unit ¥bn]

※ Figures below ¥10 million are truncated.
※ Percentage is rounded off to one decimal place.

| | | 1Q | 2Q | 1st half | 3Q | 4Q | 2nd half | Term |
|----------------------------|---------------------------------|--------|--------|----------|--------|--------|----------|--------|
| IS | Bowling | 6.20 | 6.81 | 13.02 | 6.19 | 8.08 | 14.27 | 27.29 |
| | Amusement | 21.47 | 24.82 | 46.30 | 22.08 | 26.37 | 48.45 | 94.75 |
| | Karaoke, Food | 3.55 | 3.92 | 7.47 | 3.84 | 4.62 | 8.47 | 15.95 |
| | Spo-cha | 3.89 | 4.45 | 8.35 | 3.65 | 5.74 | 9.40 | 17.75 |
| | Others | 0.82 | 0.85 | 1.67 | 0.78 | 0.95 | 1.73 | 3.41 |
| | Total sales | 35.95 | 40.87 | 76.83 | 36.56 | 45.78 | 82.35 | 159.18 |
| | Cost of sales | 30.80 | 32.93 | 63.74 | 32.35 | 33.53 | 65.88 | 129.62 |
| | Gross profit | 5.14 | 7.94 | 13.08 | 4.21 | 12.25 | 16.46 | 29.55 |
| | S.G.A. expenses | 1.25 | 1.35 | 2.60 | 1.33 | 1.41 | 2.74 | 5.35 |
| | Operating profit | 3.88 | 6.59 | 10.47 | 2.87 | 10.84 | 13.71 | 24.19 |
| | Non-operating income & expenses | 0.10 | (0.07) | 0.03 | (0.16) | 0.24 | 0.08 | 0.12 |
| | Ordinary profit | 3.99 | 6.52 | 10.51 | 2.71 | 11.08 | 13.80 | 24.31 |
| | Ordinary profit margin | 11.1% | 16.0% | 13.7% | 7.4% | 24.2% | 16.8% | 15.3% |
| | Extraordinary income & loss※ | (0.20) | 0.80 | 0.59 | (0.09) | (1.71) | (1.80) | (1.20) |
| Profit before income taxes | 3.78 | 7.32 | 11.11 | 2.62 | 9.37 | 11.99 | 23.11 | |
| Income taxes | 1.17 | 2.15 | 3.32 | 0.87 | 3.24 | 4.12 | 7.44 | |
| Profit | 2.61 | 5.17 | 7.78 | 1.75 | 6.12 | 7.87 | 15.66 | |

| | | | | | | | |
|--------------------|------|------|-------|------|------|-------|-------|
| Total depreciation | 5.04 | 5.21 | 10.26 | 5.28 | 5.51 | 10.80 | 21.06 |
| Lease depreciation | 2.52 | 2.60 | 5.12 | 2.59 | 2.74 | 5.33 | 10.46 |

※ Breakdown of extraordinary income & loss ¥(1.20)bn : Impairment loss ¥(1.73)bn, Loss on retirement of non-current assets, etc. ¥(0.36)bn, Gain on sale of shares of associates ¥0.15bn, Compensation income ¥0.72bn

[Japan] FY2024.3 Actual

[Unit ¥bn]

※ Figures below ¥10 million are truncated.

※ Percentage is rounded off to one decimal place.

| | | 1Q | 2Q | 1st half | 3Q | 4Q | 2nd half | Term |
|----------------------------|---------------------------------|--------|--------|----------|--------|--------|----------|-------|
| IS | Bowling | 4.83 | 5.34 | 10.18 | 4.77 | 6.38 | 11.16 | 21.35 |
| | Amusement | 11.21 | 13.43 | 24.65 | 11.72 | 13.16 | 24.88 | 49.54 |
| | Karaoke | 1.78 | 2.06 | 3.85 | 1.78 | 2.15 | 3.93 | 7.79 |
| | Spo-cha | 3.48 | 3.98 | 7.46 | 3.25 | 5.16 | 8.42 | 15.89 |
| | Others | 0.82 | 0.84 | 1.67 | 0.77 | 0.95 | 1.73 | 3.40 |
| | Total sales | 22.15 | 25.68 | 47.83 | 22.32 | 27.82 | 50.15 | 97.99 |
| | Cost of sales | 19.77 | 20.86 | 40.64 | 20.34 | 20.58 | 40.92 | 81.57 |
| | Gross profit | 2.37 | 4.82 | 7.19 | 1.98 | 7.24 | 9.22 | 16.42 |
| | S.G.A. expenses | 0.64 | 0.72 | 1.37 | 0.62 | 0.69 | 1.31 | 2.68 |
| | Operating profit | 1.73 | 4.09 | 5.82 | 1.36 | 6.54 | 7.90 | 13.73 |
| | Non-operating income & expenses | 0.13 | (0.02) | 0.11 | (0.14) | 0.11 | (0.02) | 0.08 |
| | Ordinary profit | 1.86 | 4.06 | 5.93 | 1.21 | 6.66 | 7.88 | 13.82 |
| | Ordinary profit margin | 8.4% | 15.8% | 12.4% | 5.5% | 23.9% | 15.7% | 14.1% |
| | Extraordinary income & loss ※ | (0.12) | 0.73 | 0.61 | (0.03) | (0.50) | (0.53) | 0.07 |
| Profit before income taxes | 1.74 | 4.80 | 6.55 | 1.18 | 6.15 | 7.34 | 13.89 | |
| Income taxes | 0.76 | 1.70 | 2.46 | 0.61 | 2.22 | 2.83 | 5.29 | |
| Profit | 0.98 | 3.10 | 4.08 | 0.57 | 3.93 | 4.50 | 8.59 | |
| Total depreciation | 2.96 | 3.04 | 6.01 | 3.03 | 3.19 | 6.23 | 12.24 | |
| Lease depreciation | 2.41 | 2.48 | 4.90 | 2.48 | 2.62 | 5.10 | 10.00 | |

※ Breakdown of extraordinary income & loss ¥0.07bn : Impairment loss ¥(0.54)bn, Loss on retirement of non-current assets, etc. ¥(0.17)bn, Gain on sale of shares of associates ¥0.06bn, Compensation income ¥0.72bn

[The USA] FY2024.3 Actual [Forex : 1 USD = 144.59 JPY]

[Unit ¥bn]

※ Figures below ¥10 million are truncated.
 ※ Percentage is rounded off to one decimal place.

| | | 1st half | | | 2nd half | | | Term |
|--------------------|---------------------------------|----------|--------|----------|----------|--------|----------|--------|
| | | 1Q | 2Q | 1st half | 3Q | 4Q | 2nd half | |
| IS | Bowling | 1.33 | 1.43 | 2.77 | 1.38 | 1.66 | 3.05 | 5.82 |
| | Amusement | 10.04 | 11.06 | 21.11 | 10.10 | 12.93 | 23.04 | 44.15 |
| | Food, Party, etc. | 1.74 | 1.83 | 3.58 | 2.04 | 2.45 | 4.50 | 8.08 |
| | Spo-cha | 0.33 | 0.34 | 0.68 | 0.32 | 0.49 | 0.82 | 1.50 |
| | Total sales | 13.46 | 14.68 | 28.15 | 13.86 | 17.56 | 31.42 | 59.57 |
| | Cost of sales | 10.57 | 11.57 | 22.15 | 11.47 | 12.48 | 23.96 | 46.11 |
| | Gross profit | 2.88 | 3.11 | 5.99 | 2.38 | 5.07 | 7.45 | 13.45 |
| | S.G.A. expenses | 0.52 | 0.52 | 1.05 | 0.56 | 0.58 | 1.15 | 2.21 |
| | Operating profit | 2.35 | 2.58 | 4.94 | 1.81 | 4.49 | 6.30 | 11.24 |
| | Non-operating income & expenses | (0.01) | (0.06) | (0.08) | (0.02) | 0.10 | 0.07 | 0.00 |
| | Ordinary profit | 2.33 | 2.52 | 4.85 | 1.78 | 4.59 | 6.38 | 11.23 |
| | Ordinary profit margin | 17.4% | 17.2% | 17.3% | 12.9% | 26.2% | 20.3% | 18.9% |
| | Extraordinary income & loss ※ | (0.08) | (0.02) | (0.10) | (0.05) | (0.02) | (0.07) | (0.18) |
| | Profit before income taxes | 2.25 | 2.49 | 4.74 | 1.73 | 4.57 | 6.30 | 11.05 |
| | Income taxes | 0.40 | 0.43 | 0.84 | 0.25 | 1.01 | 1.27 | 2.11 |
| Profit | 1.84 | 2.06 | 3.90 | 1.47 | 3.55 | 5.02 | 8.93 | |
| Total depreciation | | 1.90 | 1.98 | 3.88 | 2.05 | 2.12 | 4.18 | 8.06 |
| Lease depreciation | | 0.04 | 0.03 | 0.07 | 0.03 | 0.03 | 0.07 | 0.15 |

※ Breakdown of extraordinary income & loss ¥(0.18)bn : Loss on retirement of non-current assets, etc. ¥(0.18)bn

Notices and contact for inquiries regarding IR



Notices regarding this material

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or



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